

Executive Resumé

Summary

- I successfully developed and shaped Germany's sustainability profile, including Governments strategies.
- Currently, I advise private and institutional stakeholders on environmental issues, governance/regulation, and change management. My corporate networks span all sectors.
- When it comes to leadership responsibility, my guiding principle is a collaborative partnership based on equality, combined with clearly defined, binding performance expectations—the development of which was generally part of my role.
- My strong personal and professional reputation is based on my proven track record in managing the interface between science and regulatory policy.

Institutional stakeholder management, supervisory and board activities

CEPEI is the leading data-driven think tank in the Global South. I advise on numerous current, high-level projects concerning international governance and the reform of the United Nations. I have conducted a peer review with CEPEI's corporate partners.

Conservation International (CI): Since 2020, my focus as Lui-Walton-Innovators Fellow, to CI is on biodiversity credits, re-ordering the carbon credit market, and liaising with German government agencies and philanthropists and corporate sponsors. I established CI as the first international partner of the Frankfurt Conservation Center.

A couple of other, less significant board assignments can be found on my website.

Corporate best practise, sustainability networks, ESG leadership, circularity, international cooperation and stakeholder management

I advise the CEO of Germany's largest municipal waste management company, BSR Berlin, on the circular economy and the new corporate strategy of Scope 4/ Emission Avoidance, in close collaboration with PreZero/Schwarz Group.

I helped the CEO of HELM AG develop a sustainability strategy from the ground up, including KPIs, portfolio realignment, and initial implementation steps. At Accenture

DACH, I work on improving the quality of public communication. Furthermore, I serve on the Supervisory Board of the German Impact Investment Association and on other corporate advisory boards.

My greatest impact, thought, results from a DIY private-sector initiative, the German Sustainability Award (Deutscher Nachhaltigkeitspreis e.V.). From its very beginning in 2007 I was instrumental in establishing the Award, developing its proven methodology for assessing a universe of (now) around 5,000 companies. I chaired the jury and, for all eighteen years, I have been on stage delivering keynote speeches and moderating events. This has resulted in Europe's most prestigious sustainability award. It provides me with profound insights into corporate strategies and the thinking of regulators in Brussels and Berlin.

Regarding my expertise in climate and energy policy, I should mention that I was directly involved in the decision regarding Germany's nuclear phase-out and its economic policy consequences.

Organisational skills, soft skills, strategic insights

I am a writer and speaker, and I have lectured at a renowned university. In November 2026 my book, ****Backlash: How Climate Protection and Sustainability Are Being Dismantled and How a Comeback Can Succeed****, will be published (in German). In March 2026, I published *Kimmi and Savvy*, a children's book that tells stories about sustainability without ever using this term (in German). A list of all books and articles, plus press photos, can be found on my website.

In my previous role as Secretary General of the German Council on Sustainable Development I reported directly to the Chief-of-Staff of the Chancellors Gerhard Schröder and Angela Merkel. I expanded my annual budget from €1 million to some €20+ million while maintaining a lean management structure. The budget was operational in order to influence public opinion makers and stakeholders, both nationally and internationally, and to deliver out-of-the-box projects. And I pay taxes in full compliance with regulations.

My story line about impact and strategy

Sound expertise, a holistic long-term perspective, and respectful, clear communication go hand in hand. When it comes to geopolitics and emerging technologies, climate change, biodiversity, natural resources, efficiency, and resilience, sustainability represents more to me than just a body of knowledge and astute warnings—of which I am well aware.

Rather, sustainability also addresses the emotional dimensions of threats, adverse trends, and misunderstandings. It embodies the potential gains to be realized through the pursuit of solutions and future-oriented perspectives—an approach characterized by an inclusive and open mindset, yet one that remains resolute in its strategic direction.